



Gaza Economic Observatory (GEO)

**A quarterly magazine published by
Gaza Chamber of Commerce, Industry, and Agriculture**

Issue No. 1 - 2026

Our Mission

To represent, support, protect, and nurture the Palestinian private sector, advocate for its interests, and build a strong network of relationships with local and international institutions.

Our Vision

To be a pioneering, robust, effective, and supportive institution for the Palestinian national economy.

Editorial

Eng. Ayed Awni Abu Ramadan Chairman of the Board of Directors



The economy of the Gaza Strip is experiencing an unprecedented state of collapse. This is a direct consequence of the continuous closure of crossings, the disruption of supply chains, the absence of liquidity, and the decline of purchasing power to critical levels. The vast majority of economic activities have ground to a halt, and facilities have sustained severe damage, leading to near-total paralysis across various economic sectors.

It is impossible to decouple this reality from the ongoing occupation policies. These practices do not merely restrict economic movement; they actively reshape it unfairly. This is executed by enabling a limited group to control the entry of goods and by imposing massive financial extortion fees that have so far exceeded \$1.6 billion—drained directly from the blood and pockets of citizens. Such practices not only deepen the crisis but also undermine the foundations of economic justice and weaken the market's capacity to recover.

Despite these adversities, the private sector persists in its attempts to maintain a minimum level of continuity. However, this role is under imminent threat due to the absence of a normal operating environment.

We, at the Chambers of Commerce, Industry, and Agriculture in the Gaza Governorates, emphasize that saving the economy has become an urgent humanitarian necessity. It demands immediate action to open the crossings, lift restrictions, and enable the private sector to fulfil its role in supporting relief efforts in a more sustainable and effective manner, thereby bridging the gap between immediate relief and long-term recovery.

Hope remains sustained by the ability of Gaza's people to rise again, provided there is a genuine will to put an end to these policies and pave the way toward a just and sustainable economic recovery.

Hossam Al-Hwaiti

**Board Member and Coordinator
of the Media Committee**



In light of the exceptional circumstances sweeping the Gaza Strip, the private sector continues to fulfil its role despite compounding economic and humanitarian challenges. This places a profound responsibility on media operations to convey the professional and economic reality with utmost accuracy and objectivity.

The Media Committee at the Gaza Chamber of Commerce, Industry, and Agriculture actively works to enhance communication with the business community. It sheds light on the challenges facing various economic sectors while highlighting initiatives and stories of resilience and steadfastness that reflect the ability of local enterprises to continue operating despite complex conditions.

Furthermore, the Committee is keen on developing media communication tools and expanding the Chamber's professional presence. This contributes to amplifying the voice of the private sector to relevant local and international authorities, thereby supporting economic recovery efforts and improving the business environment.

We reaffirm that a responsible, professional media is an essential partner in supporting the national economy, raising awareness of economic issues, and opening avenues for further cooperation and partnerships that serve the business community in the Gaza Strip.

Riad Al-Sawasiri

Board Member and Coordinator of the Economic Committee



The economy in the Gaza Strip is going through a highly complex phase, driven by ongoing restrictions on trade movement, disrupted supply chains, and an unprecedented decline in purchasing power. This has directly impacted various productive and service sectors, which face real struggles to survive and maintain even a minimum level of activity.

Current economic indicators reflect a state of sharp contraction and the erosion of enterprises' operational capital, at a time when pressures on the local market are mounting due to limited commercial flows and a heavy reliance on aid for a large portion of these flows.

The Economic Committee continuously monitors these developments, providing realistic readings that support the Chamber's decisions and direct interventions toward the most pressing priorities. This serves to bolster the resilience of the private sector and sustain recovery opportunities whenever favourable conditions arise.

The Economic Committee reiterates its demand for the permanent and regular opening of crossings to commercial traffic, ensuring the smooth flow of goods without restrictions or the confinement of trade activities to a narrow scope. The Committee also stresses the vital importance of strengthening economic integration with the West Bank and the necessity of allowing the entry of essential goods and materials required to support productive sectors. This includes critical operational inputs such as raw materials, spare parts, oils, pesticides, tires, and fuel—all of which are vital to reinforcing the resilience of the local economy and ensuring the continuity of business operations.

Economic Activities & Meetings

A Series of Consultative Meetings to Examine the Status of Economic Sectors in Gaza

As part of its ongoing efforts to diagnose the actual reality of various economic sectors, Gaza Chamber of Commerce, Industry, and Agriculture convened a series of specialized consultative meetings. These sessions brought together representatives from the livestock, agriculture, water, fisheries, food industries, and wood industries sectors, alongside the Information Technology Companies Union (PITA), and the restaurant and hotel sectors. This initiative serves as a foundational step in preparation for drafting the Economic Recovery and Reconstruction Plan.

The meetings were attended by members of the Chamber's Board of Directors, alongside economic experts, specialists, and representatives from professional syndicates, associations, and the private sector. Discussions centred on the extensive damage inflicted upon these sectors due to the exceptional circumstances in the Gaza Strip. The deliberations highlighted the resulting decline in production, severe shortages of inputs, surging operational costs, and the critical challenges threatening the continuity of supply chains and basic services.

Furthermore, the sessions addressed the immediate, urgent needs of each respective sector, evaluating potential intervention proposals for the current phase. Participants heavily emphasized the importance of enhancing coordination among all stakeholders to bolster the resilience of vital and productive sectors.

The Chamber affirmed that these meetings are part of a participatory methodology aimed at building a realistic vision for recovery. This approach relies on a precise, professional diagnosis of needs to lay down practical foundations for revitalizing the local economy in the upcoming phase.



Meeting with the United Nations Office to Discuss Economic Conditions and Recovery

Gaza Chamber of Commerce, Industry, and Agriculture held a meeting with Ms. Heather Sonner from the Office of the United Nations Special Coordinator for the Middle East Peace Process (UNSCO) to discuss the economic conditions in the Gaza Strip and the necessary interventions to support recovery and reconstruction.

During the meeting, the Chamber reviewed the extensive damage inflicted upon various economic sectors and its severe repercussions on commercial, productive, and operational activities. The discussions also highlighted the ongoing challenges associated with the closure of crossings and the immense difficulties encountered in entering production inputs.

The Chamber emphasized the critical need to intensify international efforts, facilitate the movement of goods and individuals, and lift restrictions on production inputs, while underscoring the vital importance of involving the private sector in recovery initiatives.

For her part, the United Nations representative reaffirmed the importance of partnering with the private sector, and committed to working toward improving the humanitarian response and increasing the flow of aid into the Gaza Strip.



Signing of a Cooperation Agreement with the International Arab Society for Reconstruction in Palestine.

Within the framework of strengthening partnerships and unifying efforts to serve recovery and reconstruction programs in the Gaza Strip, Gaza Chamber of Commerce, Industry, and Agriculture signed a joint cooperation agreement with the International Arab Society for Reconstruction in Palestine.

The agreement was signed in the presence of the Chairman of the Chamber's Board of Directors, Eng. Ayed Abu Ramadan, along with members of the Board and the executive management, alongside a delegation from the Society. The agreement aims to enhance coordination and integrate roles between both parties, thereby contributing to a more effective response to existing needs.

The Chairman of the Chamber emphasized that this step comes in the context of building strategic partnerships with relevant institutions to enhance the efficiency of interventions, ensure the optimal utilization of resources, and serve economic recovery efforts.

For its part, the International Arab Society for Reconstruction in Palestine commended this agreement, reaffirming its commitment to collaborative work with the Chamber based on professional standards, in a manner that supports reconstruction efforts and improves the response to needs in the Gaza Strip.



Chambers of Commerce Discuss Enhancing Cooperation with the United Nations Development Programme (UNDP)

Gaza Chamber of Commerce, Industry, and Agriculture discussed ways to enhance joint cooperation with the United Nations Development Programme (UNDP) during a meeting between representatives of the Chambers of Commerce and the Programme's Strategic Advisor, Mr. Selim Selimi.

The meeting addressed prospects for cooperation in developing the Arbitration and Dispute Resolution Centre at the Gaza Chamber of Commerce, Industry, and Agriculture. This initiative aims to strengthen the arbitration system, settle commercial disputes, and activate the role of the Chambers of Commerce in this field across the Gaza Strip's governorates.

The Chambers of Commerce emphasized the vital importance of supporting and developing arbitration mechanisms as an effective means of settling commercial disputes, particularly under the current economic conditions. This role is crucial for protecting merchants' rights, improving the business environment, and stabilizing economic activity. For his part, the UNDP representative reaffirmed the Programme's commitment to supporting economic governance and institutional capacity building, noting the significance of arbitration centres in providing swift and flexible alternatives for dispute resolution.

Both parties agreed to maintain joint coordination to study practical mechanisms for developing the Arbitration Centre and expanding its services to effectively serve the business community in the Gaza Strip.



Workshop on the Status of Banking Services and Electronic Payment in the Gaza Strip

The Palestine Monetary Authority (PMA), in cooperation with Gaza Chamber of Commerce, Industry, and Agriculture, organized a specialized workshop on the status of banking services and electronic payment systems. The event saw the participation of representatives from the banking sector, electronic payment companies, telecommunications companies, the commercial sector, and a number of relevant stakeholders.

The workshop aimed to discuss the challenges facing banking services in the Gaza Strip under the current circumstances, examine ways to enhance the continuity of financial services, expand financial inclusion, and improve the efficiency of electronic payment systems.

The Chairman of the Gaza Chamber of Commerce, Industry, and Agriculture emphasized the importance of partnering with the Palestine Monetary Authority and the banking sector to address the challenges facing merchants. He noted that electronic payment represents a strategic choice that contributes to mitigating the cash liquidity crisis and sustaining economic activity.

For its part, the Palestine Monetary Authority reaffirmed its commitment to ongoing collaboration with partners to enhance the efficiency of banking services and improve access to financial services despite existing challenges, highlighting the role of electronic payment systems in supporting the continuity of financial transactions.

The workshop concluded with a set of recommendations aimed at raising the efficiency and expanding the scope of banking services, while promoting financial awareness among merchants and citizens in the Gaza Strip.



Gaza Chamber Discusses Enhancing Cooperation with the World Food Programme (WFP)

Gaza Chamber of Commerce, Industry, and Agriculture discussed ways to enhance joint cooperation with the World Food Programme (WFP) during a meeting between Chamber representatives and Mr. Peter Lydiard, the Programme's Programme Policy Officer.

The meeting addressed prospects for developing the existing partnership between both sides, particularly in supporting market monitoring activities and promoting awareness regarding the transition toward electronic payments. Additionally, they explored the possibility of engaging local suppliers in the relief programs implemented by the WFP within the Gaza Strip.

The Chamber affirmed its keenness to develop cooperation with international organizations operating in the humanitarian field. Such collaboration contributes to stabilizing markets, strengthening the resilience of the private sector, and supporting economic recovery efforts in the Gaza Strip.



Consultative Meeting with Factory Owners to Examine the Status of the Industrial Sector and Recovery Needs

Gaza Chamber of Commerce, Industry, and Agriculture held a consultative meeting with factory owners. This session is part of a series of specialized meetings aimed at diagnosing the status of various economic sectors, identifying challenges and urgent needs, and discussing potential interventions for the current and upcoming phases, as part of preparations to draft the Economic Recovery and Reconstruction Plan.

The meeting was attended by representatives from the Chambers of Commerce, factory owners, and specialized industrial federations. Participants reviewed the reality of the industrial sector in light of the widespread destruction that has impacted industrial facilities, leading to the total or partial shutdown of a large number of factories. Additionally, they addressed challenges related to the shortage of raw materials, high operational costs, and restrictions imposed on the movement of goods.

Participants emphasized the vital importance of the industrial sector as one of the primary pillars of the local economy. They stressed the necessity of supporting affected factories and enabling them to restore their productive capacities through urgent interventions that contribute to maintaining the continuity of industrial activity and accelerating recovery pathways in the Gaza Strip.



Chambers of Commerce Discuss Enhancing Cooperation with UNICEF and Engaging the Private Sector in Humanitarian Programs

Gaza Chamber of Commerce, Industry, and Agriculture discussed ways to enhance joint cooperation with the United Nations Children's Fund (UNICEF) during a meeting with the organization's Support and Supply Team, held at the headquarters of the Gaza Chamber of Commerce, Industry, and Agriculture.

The meeting focused on prospects for involving the private sector in supplying goods and providing services within the programs implemented by UNICEF. This approach aims to support the humanitarian response, strengthen reliance on the local market, and address the needs of the transport and logistics sector to ensure the smooth implementation of field programs.

Both sides underscored the importance of enhancing integration between humanitarian work and the private sector, noting its role in improving the efficiency of humanitarian interventions and accelerating the response to urgent needs.

For their part, the Chambers of Commerce stressed the importance of expanding cooperation with UNICEF, reaffirming the private sector's readiness to actively participate in humanitarian programs to bolster the resilience of the local market and enhance its role during the current phase.



Graduation of the First and Second Batches of the "Trusted Supplier" Program

Gaza Chamber of Commerce, Industry, and Agriculture distributed certificates of completion to the participants of the first and second batches of the "Trusted Supplier" training program. This initiative is part of the Supplier Qualification Project, implemented in partnership with the Palestinian Non-Governmental Organizations Network (PNGO) and funded by UNICEF.

The program aims to qualify local suppliers and private sector representatives, enhancing their skills in supply chain management and procurement mechanisms with humanitarian and international organizations, in accordance with professional standards that promote transparency and integrity.

The Chamber affirmed that this program is part of its ongoing efforts to build a baseline of qualified suppliers and enhance the readiness of the private sector to contribute to the recovery and reconstruction phase, thereby strengthening its role as an active partner in supporting the local economy.

A number of company representatives and suppliers participated in the program, receiving specialized training over the course of two days at the Chamber's headquarters.



UNDP Workshop on the Emergency Investment Plan in the Gaza Strip

Gaza Chamber of Commerce, Industry, and Agriculture hosted a workshop organized by the United Nations Development Programme (UNDP). The event saw the participation of representatives from the private sector, international institutions, and civil society organizations to discuss the Emergency Investment Plan in Gaza, immediate relief opportunities, and recovery and reconstruction programs.

The workshop addressed priority areas of intervention and mechanisms to strengthen the partnership between the private sector and international organizations. This collaborative framework aims to support the humanitarian response, stimulate economic recovery pathways, and foster an environment conducive to the reconstruction phase.

The workshop featured discussions on the pressing needs of the productive and service sectors in the Gaza Strip, emphasizing the necessity of aligning funding programs with the realities on the ground to bolster economic resilience.

The Chamber of Commerce underscored the vital importance of strengthening partnerships with international organizations and engaging the local private sector as a primary partner in response and recovery plans. It reaffirmed its complete readiness to cooperate and facilitate communication to serve relief and reconstruction efforts in the Gaza Strip.



Opening of the “Our Production is Life” Exhibition for Local Food Industries in Gaza

In a step that reflects the resilience of the industrial sector and its capacity to endure despite compounding challenges, Gaza Chamber of Commerce, Industry, and Agriculture inaugurated the “Our Production is Life” exhibition for local food industries. The event witnessed broad participation from economic and international institutions, as well as local factories.

The exhibition aimed to support and promote national food industries, highlight the quality of local products, and provide a marketing and networking platform linking factories, merchants, and institutions to enhance self-reliance on national production.

The exhibition provided a vital space to strengthen cooperation among the various components of the economic sector, opening new horizons for local products under the current economic conditions.

Attendees toured the exhibition pavilions, reviewing a wide range of local food products that reflect the industrial sector's capability to remain steadfast and operational.

The exhibition ran for two days, opening its doors to visitors to support national products and foster a culture of reliance on local production.



Gaza Chamber of Commerce Discusses Market Developments and Shift Toward Cash Assistance with WFP

Gaza Chamber of Commerce, Industry, and Agriculture discussed market dynamics and supply chain developments in the Gaza Strip with the World Food Programme (WFP), alongside ways to strengthen partnership in light of the transition toward a cash assistance system.

The meeting addressed the status of the local market, challenges regarding the entry of goods, and the impact of humanitarian programs on market stability. Additionally, participants evaluated the effect of transitioning to cash assistance on commercial traffic and supply chains.

The Chamber emphasized the importance of enhancing cooperation with the WFP, expanding the local supplier base, and developing operational mechanisms that contribute to bolstering market resilience and revitalizing economic activity.

For its part, the WFP delegation explained that this meeting comes within the framework of ongoing reviews and evaluations of humanitarian programs, aiming to align them with the market realities in the Gaza Strip and to strengthen cooperation with the private sector.



Signing of a Cooperation Framework Agreement Between Chambers of Commerce and UNDP to Support Economic Recovery in Gaza

The Chambers of Commerce, Industry, and Agriculture in the Gaza Strip signed a cooperation framework agreement with the United Nations Development Programme (UNDP), aiming to strengthen institutional partnership and support the economic recovery and reconstruction pathway.

The agreement was signed in the presence of representatives from the Chambers of Commerce across various governorates of the Gaza Strip, alongside the UNDP delegation in Gaza. This step aims to unify efforts and develop programs and projects that directly respond to the needs of the current phase.

The Chambers of Commerce affirmed that the agreement represents a practical framework to enhance cooperation with international institutions, support the private sector, and enable it to fulfil its role in revitalizing the local economy and creating new job opportunities.

For its part, the UNDP emphasized that the partnership with the Chambers of Commerce forms a fundamental pillar in supporting economic development, noting that joint cooperation will contribute to developing practical initiatives based on local market needs to accelerate recovery efforts.

This agreement is part of ongoing efforts to enhance coordination between the private sector and international organizations, directing interventions toward economic priorities that contribute to achieving stability and sustainable development in the Gaza Strip.



Arbitration Centre Concludes a \$3 Million Arbitration Case in Gaza

The Arbitration Tribunal at the Arbitration and Dispute Resolution Centre of the Gaza Governorate Chamber of Commerce, Industry, and Agriculture concluded its proceedings on a prominent commercial arbitration case valued at three million US dollars, issuing the final arbitral award after a consecutive series of hearings.

The arbitration procedures were conducted in full compliance with established legal regulations, allowing all parties to present their defences and evidence completely, thereby guaranteeing the principles of justice, impartiality, and the right to defines.

This achievement reflects the efficiency and professionalism of the Arbitration Centre in managing commercial disputes through certified arbitrators, which reinforces the business community's trust in arbitration mechanisms as an effective and swift means of dispute resolution.

The Centre reaffirms its commitment to continuously developing its services and providing specialized arbitral solutions that contribute to supporting economic stability and facilitating the business environment in the Gaza Strip.



Chambers of Commerce Present the Realities of Economic Collapse and Labor Market Deterioration in Gaza to the ILO

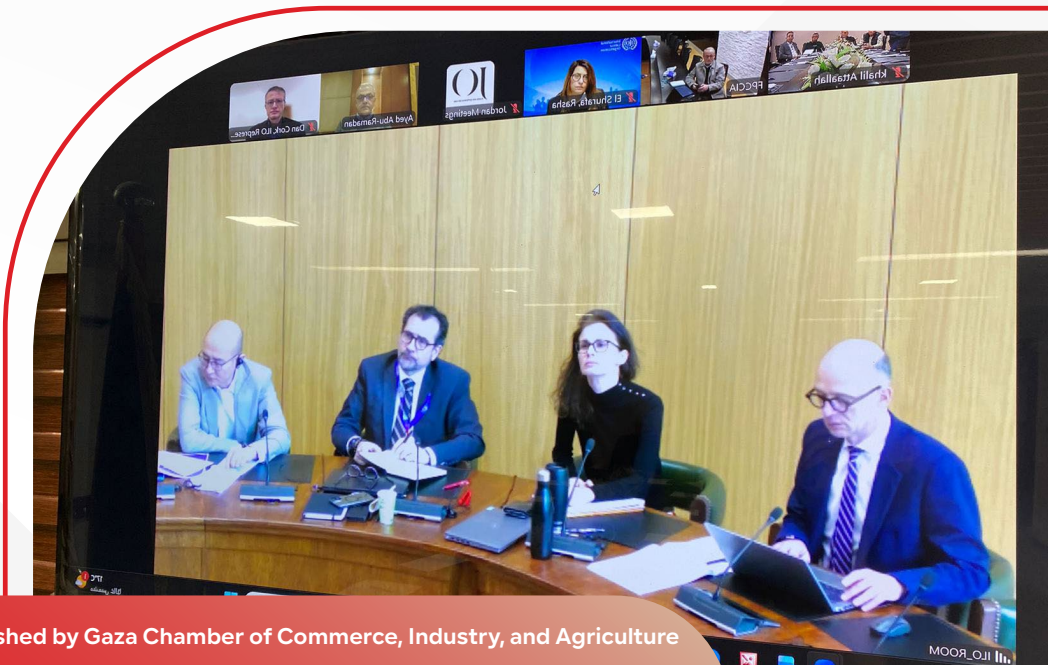
The Chambers of Commerce, Industry, and Agriculture in the Gaza Strip reviewed the status of economic conditions and the labour market during a meeting held via videoconference (ZOOM) with the Fact-Finding Mission of the International Labour Organization (ILO). The session was part of an ongoing assessment of current developments in the Palestinian territories.

The meeting was attended by representatives from the International Labour Organization, alongside leadership from the Federation of Chambers of Commerce and individual Chambers across various governorates of the Gaza Strip. The discussions highlighted the unprecedented scale of deterioration in the local economy and its severe repercussions on the labour market and living standards.

The Chambers of Commerce emphasized that the Gaza Strip is witnessing a widespread collapse of its economic infrastructure, characterized by a massive surge in unemployment rates and a sharp decline in productive activity. This is a direct consequence of ongoing restrictions on crossings and the ban on entering production inputs, which has resulted in near-total paralysis across all economic sectors.

Furthermore, the Chambers stressed the critical necessity of permanently opening the crossings, lifting restrictions imposed on the movement of goods and individuals, and enabling the private sector to restore its operations, as it serves as the foundational pillar for any genuine economic recovery process.

This meeting comes within the framework of preparations for the ILO Fact-Finding Mission's report, which will be presented at the International Labour Conference to highlight the harsh realities of the economy and the labour market in the Gaza Strip before the international community.



Meetings with the Municipality of Gaza to Discuss Joint Cooperation



Economic Reports

Signing of a Cooperation Framework Agreement Between Chambers of Commerce and UNDP to Support Economic Recovery in Gaza

The Chambers of Commerce, Industry, and Agriculture in the Gaza Strip issued an advocacy document addressing the mechanisms coordinated for the entry of goods into the Gaza Strip, in light of continuous restrictions on trade movement and compounding supply chain complexities.

The document pointed out that the currently enforced mechanism has raised numerous issues regarding a lack of transparency, the restriction of the supplier base, and a surge in import costs, which directly reflects negatively on prices and local market stability.

Furthermore, it reviewed the results of an extensive opinion poll that surveyed hundreds of companies and enterprises. The survey revealed a widespread rejection of the current mechanism, alongside calls to enhance transparency, expand the importer base, and prevent any practices that distort the market or inflate costs.

Consequently, the Chambers of Commerce called for the adoption of a professional and fair mechanism for the entry of goods that guarantees trade freedom and equal opportunities, prevents monopolies, and ensures the active involvement of the Chambers of Commerce in any future relevant arrangements.

The document concluded by emphasizing that regulating trade movement in a fair and transparent manner constitutes a fundamental element in supporting the resilience of the private sector and stabilizing markets in the Gaza Strip.

Advocacy Document
Rejection of the Mechanisms for Coordinating the Entry of Goods into the Gaza Strip and the Call for a Professional, Transparent, and Fair Mechanism.
Chambers of Commerce, Industry and Agriculture – Gaza Strip
December 2025

1- Background
Since the outbreak of the prolonged war on the Gaza Strip (2023–2025), the private sector has faced unprecedented restrictions on trade movement and the entry of goods. These restrictions have been imposed through shifting mechanisms that lack transparency and clear standards, rely on limiting imports, enable monopolistic practices, and facilitate the imposition of illegal levies and fees.
On 8 December 2025, a new mechanism for the entry of humanitarian goods through the private sector was announced. However, survey results revealed that this mechanism failed to address existing imbalances and instead exacerbated them through the following measures:

- Import is restricted to 10 Palestinian traders from only 4 Israeli suppliers.
- Limiting imports exclusively to the Israeli market.
- Reinforcing monopolistic practices and increasing the cost of access to goods.
- Increase in bureaucratic procedures.

2- Survey Methodology
The chambers of commerce conducted a comprehensive quantitative survey involving 366 companies and enterprises from across all governorates of the Gaza Strip, representing diverse economic sectors. The majority of respondents (92%) are members of the chambers of commerce, lending the results a high level of credibility and representativeness.

3- Key Findings (Figures)

- 92% of traders rated the current mechanism as very poor.
- 97% confirmed that the mechanism is non-transparent and lacks clear criteria.
- 96% reported hearing about the imposition of illegal levies and fees.
- 84% were directly or indirectly subjected to such levies.
- 91% stated that the impact of those levies is catastrophic and threatens the continuity of their businesses.
- 95% confirmed that restricting imports, especially goods to monopoly, higher prices, and weakened competition.
- 99% categorically reject coordination through humanitarian institutions in exchange for high financial payments.
- 100% support the chambers of commerce taking action to combat these mechanisms.

4- What Do Traders Want?
Through open-ended questions, traders expressed a clear consensus around the following demands:

- Immediate cancellation of the current mechanisms.
- Opening imports to all licensed traders without restriction or quota-based allocation.
- Abolishing illegal levies, brokers, and unlawful coordination practices.
- Reverting to the mechanism in place prior to 7 October 2023.
- Allowing direct imports without intermediaries and without restrictions on product categories.
- Separating the humanitarian track from the commercial track.
- Adopting written, transparent, and accountable criteria.
- Accounting the role of chambers of commerce and official Palestinian bodies in coordination processes.

5- Core Structural Problems
The data demonstrate that the current mechanisms:

- Violate freedom of trade and fair competition.
- Impose unlawful financial burdens on the private sector.
- Reinforce monopolies and distort prices.
- Transform humanitarian aid into a tool for market distortion.
- Threaten the survival of thousands of businesses and jobs.

6- Advocacy Messages

- To the United Nations and humanitarian organizations:** The current mechanisms are not market-neutral, undermine humanitarian impact, and violate the Do No Harm principle.
- To international donors:** Financing restrictive mechanisms unintentionally reinforces monopolies, while supporting fair access to trade constitutes an effective humanitarian intervention.
- To international media:** 98% of traders document the existence of illegal levies, and market distortions increase humanitarian needs rather than reduce them.
- To human rights and legal actors:** The available data constitute a strong evidentiary basis for accountability pathways related to economic coercion and collective violations.

7- Our Demands

- Abolish the current mechanisms for coordinating the entry of goods.
- Open imports to all qualified traders.
- Allow the entry of all goods and commodities without restrictions.
- Prohibit illegal levies and hold those involved accountable.
- Involve chambers of commerce in the design and oversight of any new mechanism.
- Adopt a professional, transparent, and market-neutral mechanism.

Fair trade in Gaza is not merely an economic demand; it is a fundamental condition for resilience, justice, and reducing dependence on humanitarian aid.

To view the full document

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gazacham.ps

Report on the Status of Markets and Supply Chains in the Gaza Strip – 2025

Gaza Chamber of Commerce, Industry, and Agriculture issued an analytical report on the status of markets and supply chains in the Gaza Strip throughout the year 2025, amid ongoing exceptional circumstances, tightening restrictions on crossings, and the resulting disruption in trade movement and aid flows.

The report shed light on key indicators related to the influx and sources of humanitarian and commercial trucks, the distribution of aid by sector, commodity price developments, and price stability indicators. Additionally, it addressed the cash liquidity crisis, the high costs of obtaining cash, and their severe repercussions on food security and the private sector.

The report affirmed that the continuous disruption of supply chains and the irregular entry of goods exacerbate market instability and increase living and economic burdens. This demands an urgent intervention to guarantee the opening of crossings, facilitate the movement of goods, and bolster the resilience of the private sector.

This report is part of the Chamber's ongoing role in monitoring, tracking, and providing a realistic picture to policymakers and relevant stakeholders regarding the economic and humanitarian conditions in the Gaza Strip.

When the Lifelines Collapse: Gaza 2025 Report

The year 2025 in Gaza was one of shocks and contradictions; limited abundance intersected with famine, temporary openings were followed by complete closures, commodity prices soared to record levels, and supply chains broke down. People lost purchasing power, cash assistance was halted due to high withdrawal fees, and the private sector remained absent for most of the year. These figures are not mere statistics but living testimonies to the fragility of daily life and the long road ahead toward sustainable recovery.

Distribution of Humanitarian Truck Inflows by Item Category, 2025

Humanitarian truck flows were heavily concentrated on food assistance, which accounted for approximately 72% of total humanitarian shipments. Food parcels represented the largest share (44%), followed by food items (21%) and flour (8%). In contrast, shelter materials accounted for 13%, medical supplies for 8%, while fuel deliveries remained limited at only 2%, and inputs for agriculture and livestock were almost entirely absent, highlighting a clear gap in support for production sectors. These trends indicate that the humanitarian response in 2025 remained short-term, food-focused, and operationally fragile.

Gaza Consumer Price Index, 2025 (Monthly)

The Gaza Consumer Price Index (CCPI) in 2025 exhibited sharp and unprecedented fluctuations, reflecting profound market instabilities. The index rose from 537% in January to record levels by mid-year, peaking at 2075% in July, indicating a steep surge in basic commodity prices driven by border restrictions and disrupted supply chains. During the second half of the year, the index gradually declined, falling to 147% in August and further to 142% in December. However, it remained well above pre-war levels, underscoring the ongoing fragility of the market and persistent price instability despite the relative easing of prices.

Monthly Truck Inflow into Gaza by Source (Private Sector vs. Humanitarian), 2025

Month	Private Sector Trucks	Humanitarian Trucks
Jan-25	208	10,591
Feb-25	168	10,261
Mar-25	0	0
Apr-25	0	0
May-25	0	0
Jun-25	0	0
Jul-25	0	0
Aug-25	0	0
Sep-25	0	0
Oct-25	0	0
Nov-25	0	0
Dec-25	0	0
Total	376	10,591

Distribution of Commercial Truck Inflows by Item Category, 2025

Commercial truck flows were concentrated primarily in the second half of the year, following a near-complete halt between March and May. Dry food items constituted the largest share of commercial imports (48%), followed by fruits and vegetables (22%), reflecting the focus of trucks on meeting basic consumer needs. Limited volumes were recorded for shelter materials (4%), cooking gas (2%), hygiene items (2%), and frozen products and eggs (2%). The "other" category accounted for 19%, comprising non-essential food items such as coffee, nuts, soft drinks, instant noodles, biscuits and chocolate, spices, and seasonings.

Cash-Out Commission Trend, 2025 (Monthly)

Cash-out commissions in 2025 experienced significant fluctuations, reflecting liquidity pressures and instability in the local market. Commissions rose from 7% in January to 25% in May, peaking at 42% in June and July. During the second half of the year, commissions gradually declined, reaching 16% in December. A notable trend was that at the beginning of the year, yet still representing a persistent financial and economic challenge for the sector.

Truck Entries into Gaza by Crossing Point, 2025

Karn Abu Salim (KAS) served as the backbone of supply flows, accounting for approximately 65% of total truck movements (38,645 trucks). In contrast, West Frie (Zikim) crossing played a supporting role, handling 14,352 trucks (24%). Rafidim crossing exhibited fluctuating activity, peaking between August and November with 5,299 trucks (9%), and showing a relatively higher proportion of commercial traffic compared to other crossings. Route 9% was used almost exclusively for humanitarian shipments, with a marginal volume of 672 trucks (1%). The data also indicates a near-complete halt in flows during March and April, due to severe closures, followed by a gradual increase, reaching peak levels in November and December.

Essential Items Price Trends in Gaza, 2025

Data from 2025 indicate unprecedented increases in the prices of essential commodities compared to pre-war levels, with a wide gap between minimum and maximum prices, reflecting extreme market instability. Flour recorded the highest surge, with the average price of a 25-kg sack reaching approximately 476 ILS compared to 35 ILS pre-war, and peak prices reaching 3,750 ILS in certain periods. Other staple food items, including sugar, rice, potatoes, and onions, also saw sharp increases, with average prices multiplying several times above their normal levels. Price hikes were not limited to food but extended to non-food items such as detergents, soap, and sanitary pads, exacerbating household living costs. This sharp inflation reflects a combination of supply chain disruptions, border restrictions, scarcity of supply, rising transportation costs, and operational risks, resulting in a severe erosion of purchasing power and increasing reliance on humanitarian assistance.

Delivered Vs. Looted Trucks

The data indicate that 51,553 trucks (88%) were successfully delivered during 2025, while 7,081 trucks (12%) were looted, reflecting the ongoing operational risks that continued to affect the efficiency of supply chains and the delivery of aid and goods into the Gaza Strip.

The Suffocation of Supply Chains in Gaza: Declining Flow Stability and the Dominance of Aid over Commercial Activity

Truck movement into the Gaza Strip during the first quarter of 2026 witnessed sharp fluctuations and clear instability. According to data from the Gaza Governorate Chamber of Commerce, Industry, and Agriculture, the total number of incoming trucks reached approximately 18,698. Of these, 9,834 were humanitarian aid trucks (around 53%), compared to 8,864 trucks for the private sector (around 47%).

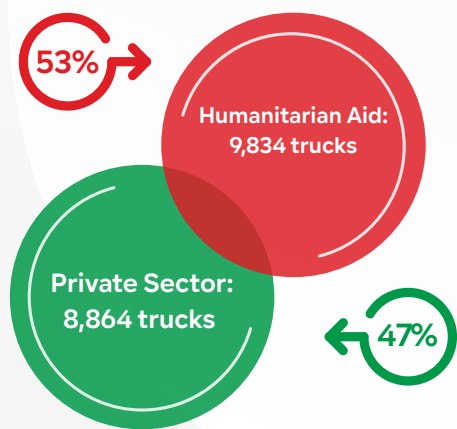
Daily flows recorded a noticeable volatility, with sharp declines that dropped to a near-complete standstill during certain periods. This instability is a direct result of repeated closures, tightening restrictions on crossings, and the confinement of goods entry to limited transit points.

The data indicates a structural shift in influx patterns; the share of humanitarian aid increases—particularly during periods of intensified restrictions—against a severe decline in the private sector's capacity to import goods and production inputs.

These restrictions have led to soaring transportation costs, delayed deliveries, and acute shortages of vital goods, particularly fuel and operational inputs. This has intensified the pressure on local markets, restricted their stability, and driven prices upward.

In this context, the Consumer Price Index (CPI) recorded a sharp surge during the first quarter of 2026. Prices escalated by 161% in January, 226% in February, and 387% in March, reflecting accelerating inflationary pressures and an unprecedented erosion of purchasing power.

Total Number of Incoming Trucks to the Gaza Strip (Q1 2026):



Total Trucks: 18,698 trucks

Consumer Price Index (CPI) Surge (Q1 2026):



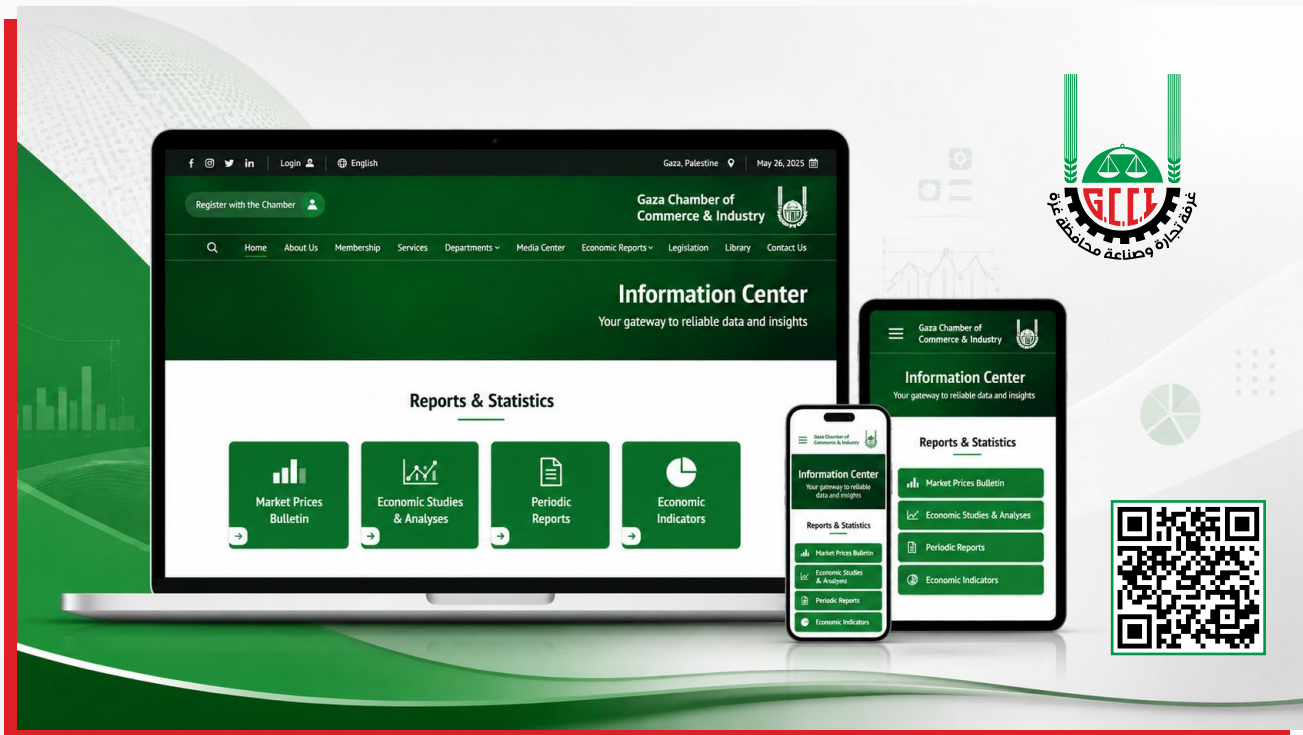
Information and Studies Centre

Gaza Chamber of Commerce, Industry, and Agriculture launched the "Information and Studies Centre" via its official website. The centre serves as a specialized platform dedicated to collecting and analysing economic data, as well as preparing reports and studies that reflect the realities of various sectors within the Gaza Strip.

The centre aims to support decision-making processes by providing accurate, up-to-date information regarding markets, supply chains, and both productive and service sectors. Additionally, it is tasked with monitoring economic challenges and analysing market trends.

Furthermore, the centre provides a knowledge reference for policymakers, institutions, and international partners. It contributes to enhancing transparency and building a deeper understanding of the economic reality, thereby supporting recovery and reconstruction efforts.

The launching of this centre aligns with the Chamber's strategic direction to develop its research tools and transition toward data-driven institutional operations to better serve the private sector and the local economy.



Media Campaigns

Awareness Campaign to Urge Citizens and Shop Owners to Circulate Cash Currencies

**قبول العملات المتداولة
وتفعيل وسائل الدفع الإلكتروني**

يعززان الثقة بين التاجر والمواطن
ويخففان الضغط على النقد

كُن جزءاً من الحل
تداول العملات + دفع إلكتروني

gazacham.ps
التعامل بكل فئة
وعنى ومسؤولية

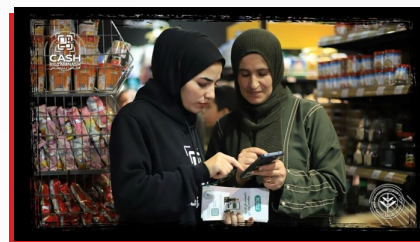
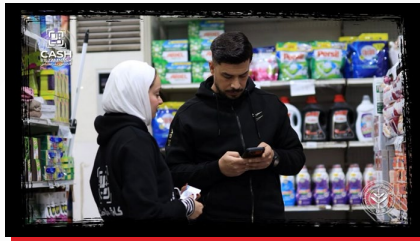
**الغرف التجارية الصناعية الزراعية
بقطاع غزة**

تدعوا المحال التجارية والمواطنين
إلى التعامل المرن بالعملات المتداولة
إلى جانب التوسع في استخدام وسائل الدفع الإلكتروني

كُحل عملي
في ظل الظروف الراهنة

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وعنى ومسؤولية

Awareness Campaign to Promote Electronic Payment: #No_Need_For_Cash



**CASH
BILZAMNASH**

**الدفع الإلكتروني
مش ضد الكاش**

هو حل وقت الأزمة
وأسهل مما تتخيل

لأن الحل هو
تحت أيدينا
فكاش بلزمناش

كاش بلزمناش

**مستمرون في حملة
كاش بلزمناش**

لتعزيز ثقافة الدفع الإلكتروني
مما نجو معاملات أسهل
وأمان مالي أكبر

تأميمونيا صليح
فيهمون
إسفرام

الدفع الإلكتروني
خيار اليوم

Projects Under Implementation

Financial Literacy and Market Assessment Project Funded by Oxfam

This project aims to enhance financial inclusion by promoting a culture of electronic payment among both merchants and consumers. It entails conducting specialized awareness sessions alongside field-based market assessments to analyse the current status of merchants and their operational challenges. These interventions are designed to support data-driven decision-making and improve the efficiency of local markets.



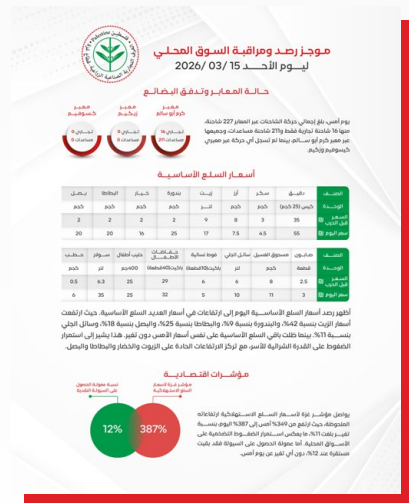
Women-Led Micro Production Units Project Funded by the United Nations Development Programme (UNDP)

The project aims to achieve women's economic empowerment by supporting 10 home-based micro-production projects led by women. This is delivered through an integrated assistance package that includes technical and managerial training, the provision of equipment and production inputs, as well as ongoing operational follow-up. The project contributes to enhancing sustainable income opportunities and supporting household resilience amid current economic challenges.



Trade Movement and Market Monitoring Project Funded by the "Tasdeer" Programme

This project aims to monitor and analyse trade dynamics in the Gaza Strip by preparing specialized, periodic reports covering price developments, commodity availability, and supply chain status. The project contributes to providing accurate data for policymakers, stabilizing the commercial environment, and supporting economic recovery efforts.



Message from a General Assembly Member

Dr. Saud Saleh Al-Shawa

Member of the General Assembly

I congratulate the Chamber on this important digital step, which reflects the strategic direction of the Gaza Chamber of Commerce, Industry, and Agriculture toward developing communication tools and strengthening its presence before the public and partners, keeping pace with the requirements of the current phase.



We tangibly sense the Chamber's keenness to foster cooperation among its members and work in a collaborative spirit to embrace the issues facing all components of the private sector, particularly in light of the economic challenges sweeping the Gaza Strip.

We hope that these efforts will contribute to supporting the economic recovery pathway and enhancing the Chamber's role in coordinating with relevant authorities to serve reconstruction efforts and bolster the resilience of productive sectors.

Mouin Abu Al-Khair

Member of the General Assembly

The Chamber of Commerce stands as a pivotal institution within the national economic system, undertaking an active representative and regulatory role to protect the interests of the private sector and enhance its competitiveness. This is achieved by developing the business environment, providing specialized services, and institutional participation in formulating economic policies that support sustainable growth.



Amidst these exceptional circumstances, the Chamber of Commerce has proven its institutional capacity to manage challenges with high efficiency. Through launching qualitative initiatives and strengthening coordination and integration mechanisms with partners, it has directly contributed to supporting business continuity and mitigating negative economic impacts across various sectors.

In the upcoming phase, aspirations are directed toward deepening the strategic role of the Chamber of Commerce by adopting innovative business models, accelerating digital transformation, and fostering effective partnerships. This will enable the private sector to adapt to ongoing changes and maximize its contribution toward achieving comprehensive and sustainable economic development.

Field Visits

February 1, 2026

Field Visits to Restaurants and Hotels in Gaza City



February 11, 2026

Field Tour of the Al-Zawiya Commercial Market





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GAZA CHAMBER OF COMMERCE & INDUSTRY

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محافظة غزة

اشترك

الرئيسية الفيديوهات قوائم التشغيل

YouTube

المسجد العمري الكبير
يعتبر المسجد العمري أقدم وأعرق مسجد في
مدينة غزة، ويحيطه وسط غزة القديمة بالقرب
من السوق القديم، وتبلغ مساحته 4100 متر مربع.

إظهار المزيد

دليل الأعضاء الخدمات الإلكترونية مركز التحكيم وحل النزاعات

الموقع الإلكتروني

مركز المعلومات
مركز المعلومات < التقارير والإحصاءات

التقارير والإحصاءات

تقارير اقتصادية محلية تقارير اقتصادية دولية دراسات وتحليلات اقتصادية حركة البضائع وحالة الأسواق

مركز المعلومات

قاش بلزمناش
CASH BILZAMNASH
#قاش بلزمناش

حملة قاش بلزمناش



Gaza Economic Observatory (GEO)

A quarterly magazine published by
Gaza Chamber of Commerce, Industry, and Agriculture

Issue No. 1 - 2026